

# WE are WEST END™



## Annual Report 2015



inside front  
cover



## **West End Community Centre Association**

### **Our Mission**

To enhance the quality of life of the West End and Coal Harbour communities by providing recreational, educational and social activities and services, which are accessible and responsive to the changing needs of the communities.

### **Our Mandate**

The name of the Society is West End Community Centre Association. Purposes of WECCA are:

1. Maintain a liaison and working relationship with the Vancouver Park Board staff, VSB, VPL and other Community Centres and the West End and Coal Harbour community groups and agencies.
2. Provide recreational, educational and athletic facilities and equipment for the residents of the West End and Coal Harbour.
3. Promote, encourage, support and assist recreational, cultural, educational, artistic, charitable, sporting and community endeavours.
4. Promote, foster and develop community spirit and good citizenship.

***In partnership with the Vancouver Board of Parks and Recreation***





**WEST END COMMUNITY CENTRE ASSOCIATION**

**ANNUAL GENERAL MEETING  
& ELECTION OF OFFICERS**

Tuesday, January 19th, 2016 6:30 pm

**AGENDA**

**1. CALL TO ORDER**

**1.1 Welcome and Introductions**

**1.2 Approval of the Agenda**

**2 ROUTINE BUSINESS**

**2.1 Review Minutes of Annual General Meeting  
held on January 13<sup>th</sup>, 2015.**

**3 FINANCE REPORT**

**3.1 Treasurer's Report**

**3.2 Auditor's Report**

**4 RECREATION SUPERVISOR'S REPORT**

**5 PRESIDENT'S REPORT**

**6 NEW BUSINESS**

**6.1 Acclamation of Directors**

**7 ADJOURNMENT**





## WEST END COMMUNITY CENTRE ASSOCIATION

### MINUTES of ANNUAL GENERAL MEETING & ELECTION OF OFFICERS

Tuesday January 13<sup>th</sup>, 2015 6:30 pm

Directors Present:

Dave Pasin	Alan Baycroft (Chair)
Ian Haywood-Farmer	Shehnaz Hozaima Cavey (1VP)
Loraine Lundquist (2ndVP)	Gayle Pastrick
Maxine Jones	Ron Shindler (Secretary)
Bonnie MacKenzie (Treasurer)	

Staff Present:

Michael Herrin	Darko Kulic
Karen Chow	Erica Mark
Debbie Coulson (minutes)	Jayne Loutit

Guests:

Gary Wozny (Auditor)	Joshua Rottenberg (CPC)
Daisy Chin (Area Manager)	

Voting Members:

Gwen Evison	Philippa Howells
Mike Dumler	Lea Chambers
Sandra Wilkinson	Rae Bittorf
Jill Stoness	Neall Ireland
Eric Kowalski	Jennifer Gopinath
Judy MacMillan	

Regrets

Linda Johnston	Bernice Balcaen
Christopher Kevlahan (VPL)	Diana Matrick

1. **CALL TO ORDER** – The meeting was called to order at 6:30pm. There being 20 members present Alan Baycroft, President, declared a quorum was met.

1.1. **Welcome and Introductions** Alan Baycroft welcomed everyone, thanking them for such a good turnout. Prospective Directors were welcomed and the current Executive Officers Shehnaz Hozaima Cavey, Loraine Lunquist, Bonnie MacKenzie and Ron Shindler were introduced, as well as Gary Wozny (Auditor).

1.2. **Approval of the Agenda**

**MOTION** *Dave Pasin moved to approve the Agenda.*  
*Gwen Evison seconded the motion.*

**CARRIED**



## WEST END COMMUNITY CENTRE ASSOCIATION

### 2. ROUTINE BUSINESS

#### 2.1. Review Minutes of Annual General Meeting held January 11<sup>th</sup>, 2014

**MOTION:** *Sandra Wilkinson moved to accept the minutes of the AGM held January 11<sup>th</sup>, 2014. Gayle Pastrick seconded the motion.* **CARRIED**

### 3. FINANCE REPORT

Bonnie MacKenzie, Treasurer, reported that WECCA has been struggling with the Operating Budget and ended the year in a small deficit. This year we are going forward projecting a deficit which is worrisome to the Association. All of the committees are asked to keep an eye on the budgets and follow up so we know where we are going forward. This may also be due more to such external forces as recession, enrollment is down and Park Board cuts.

Bonnie invited the auditor, Gary Wozny, of Tomkins, Wozny, Miller & Co., to address the auditor's report. Gary reviewed the audited statements, explaining various items on both the Statement of Operations and the Statement of Financial Position. Bonnie thanked Gary for the work done on the audit.

**MOTION:** *Mike Dumler moved to adopt the Treasurer's Report. Dave Pasin seconded the motion.* **CARRIED**

**MOTION:** *Dave Pasin moved that WECCA accept the auditor's 2013/2014 report as presented. Gwen Evison seconded the motion.*

**CARRIED**

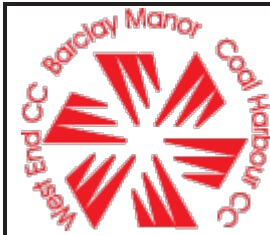
### 4. RECREATION SUPERVISOR'S REPORT

Jayne Loutit thanked all those attending the meeting and for showing interest and support in the Association and the community centres. She thanked Michael Herrin for completing the Supervisor's Report for this year as she has just started in her new position on December 15<sup>th</sup>, 2014. Any comments or questions can be directed to her. She also thanked Michael for stepping into the Supervisor position when Hanna Maron retired in August, of this past year.

Centre staff would like to thank the Association for all of their support over the past year within the areas of programming, staffing, volunteers and special events as their countless volunteer hours and support have contributed to another successful and productive year.

WECCA's reputation is very well respected within the City of Vancouver and Vancouver Park Board as a community oriented, cooperative and highly functioning group of





## WEST END COMMUNITY CENTRE ASSOCIATION

volunteers. Jayne and the staff at West End, Coal Harbour and Barclay Manor look forward to continue to work in partnership with WECCA and to maintain the successes of the past year and creating new community initiatives throughout the coming year.

### 5. PRESIDENT'S REPORT

Alan Baycroft's written report can be read in the WECCA Annual Report. He thanked all the Committee Chairs for their reports, for the Annual Report. This past year has been a long process of negotiations with the Vancouver Board of Parks and Recreation of which is still ongoing to create a new Joint Operating Agreement.

Loraine Lunquist our 2VP has headed up our Strategic Planning process which will help WECCA moving forward. Alan mentioned that there are so many competent Board members and it was great seeing them all. He thanked all of the Board members that are leaving this year (Marc Thorup, Diana Matrick, Shehnaz Hozaima Cavey) for all their hard work and dedication to the Board. Shehnaz has served for 6 consecutive years as 1stVP and must take a year off, according to our bylaws. Alan is also retiring this year after serving for 4 years as President of the Board. He has put in countless hours of his time in the past 10 years and the Association would like to thank him for everything he has done.

**MOTION:** Sandra Wilkinson moved that the membership adopt the reports included in the WECCA Annual Report. Ian Haywood-Farmer seconded the motion. **CARRIED**

## NEW BUSINESS

### 6.1 Election of Directors

The Nomination Committee reports that there are 15 positions available on the WECCA Board of Directors, for the 2015 year there will be 5 Directors who are continuing into the second year of their two-year term. This leaves a potential 10 positions to be filled. By close of nominations 4 applications were received and all have been recommended by the Nominations Committee. The Board endorsed the candidacy of the nominees for the Directors of the WECCA Board.

- Ian Haywood-Farmer
- Dave Pasin
- Maxine Jones
- Bernice Balcaen



## WEST END COMMUNITY CENTRE ASSOCIATION

The candidates introduced themselves to the membership.

**Ian Haywood-Farmer:** Has been on the Board for 15 years on and off. Chairs the P&P and FAAS Committees and has been part of the Executive Committee as well in years gone by. One of his main initiatives this year is to finish the Kitchen Projects.

**Dave Pasin:** Has been on the Board for over 10 years and has Chaired the Arts and Pottery Committee, was a big part of Arts in the City and deems himself fortunate to work with everyone at WECCA.

**Maxine Jones:** Has been on the Board for 4 years and has enjoyed meeting people. Her main initiative this year is the completion of the Kitchen Projects.

**Bernice Balcaen:** She has been a dedicated Board member. She has contributed close to 10 years and was not able to attend this meeting due to health issues.

Section 5.10 of our bylaws states that “In elections where the number of candidates is equal to or less than the number of vacant positions for Directors, the nominated candidates are deemed elected by acclamation.” Therefore the above candidates are deemed elected to the WECCA Board of Directors.

**Jayne Loutit performed the swearing in of the directors.**

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Eric Kowalski who is the Executive Director of the West End Seniors Network wanted to publically thank WECCA for the Wheel Chair Ramp at Barclay Manor. He wanted to thank Doug Newstead and Erica Mark for all of their help with this project. WECCA explained that the Park Board did pay for the ramp, although we did initiate this project. He mentioned that he’s looking forward to the Seniors Playground and Community Garden. He also wanted to say that WESN would like to cooperate with WECCA as there are many ways that they can help as well. Alan Baycroft thanked him for his comments.

## 7. ADJOURNMENT – 7:00pm

**MOTION:** Mike Dumler moved to adjourn the meeting and Sandra Wilkinson seconded the motion.

***CARRIED***

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### **WECCA President's Annual Report - 2015**

As President of the West End Community Center Association (WECCA) family which comprises the West End Community Centre, Coal Harbour Community Centre and Barclay Manor, I want to take this opportunity to thank our staff, programmers, members and patrons for making 2015 a memorable year. We hope that you enjoyed your experience(s) and will continue to make WECCA programs and activities an integral part of your social and physical exercise lifestyle in 2016 .

2016 promises to be another challenging and exciting year. WECCA will continue evolve as part of its commitment in offering new programs and services that reflect the needs of our ever growing and changing West End - Coal Harbour communities.

WECCA saw its share of challenges in 2015. Primarily amongst these challenges was ensuring strict controls in spending were put in place to restrict the growth of spending. Working closely with our Vancouver Park Board Recreation Supervisor – Ms. Daisy Chin, our new Community Services Supervisor – Ms. Jayne Loutit and WECCA programmers, we worked hard to review all programs and services that WECCA delivered. The primary goal was to curtail spending and the deficit from the previous year while maximizing revenue and resources.

2015 has also been a year of change for WECCA programs and services, Vancouver Park Board policy, and community demographics. WECCA has undergone some radical changes over the past year. Ongoing reviews have resulted in some major changes in rationalization and utilization of resources in order to improve how it conducts its business and better serve its patrons and the community. New programs and events continue to be instituted, whilst others will be discontinued and/or revised.

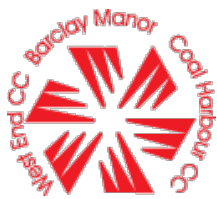
As President of WECCA I am very pleased that our Community Centre Association is seeing a renewed sense of co-operation with the Vancouver Park Board (VPB). Our new VPB Commissioner Liaison – Casey Crawford has been very forthcoming in keeping WECCA informed and raising our concerns within VPB bureaucracy. Ms. Loutit has been instrumental in working with WECCA and VPB to ensure previously stalled projects moved ahead and were completed or moved well into the planning and implementation stages.

As President, I am pleased to see continued growth in a youth and seniors programs. Our outreach programs such as our Federal Election All Candidates Meeting and West End Fest were all well attended, informative and enjoyed by attendees. I would encourage all members and users of our facilities to voice their opinions of any programs or activities they have taken and have their voices heard. We value your input. Our patrons' feedback is imperative in continually improving our offerings to the community.

None of what we accomplished this year could have been achieved without the hard work of Ms. Loutit, and her staff. The programmers and staff at our Centres – Darko, Geoff, Randy, Chapman, Darilyn, Patrick, Nelson and Mike, all worked extraordinarily hard to ensure our continued success. Our Board members, Bonnie, Maxine, Lorraine, Ron, Ian, Linda and Gayle all deserve special commendation for their diligence to their committees and work to ensure our continued success. It was an honour to work with you all in 2015. I look forward to working with you all again over the coming new year.

Respectfully Submitted,

Dave A. Pasin  
President



## **2014-2015 Treasurer's Annual Report**

In 2014 - 2015 we continued to be successful in carrying out our mission to enhance the quality of life for the West End and Coal Harbour communities. Our programs were well received, the special events well attended, and the community continues to consider the WECC as a major pillar of the community. Due to the hard work of our excellent Parks Board Programmers and our dedicated committees we were able to reverse our deficit financial position into a positive surplus of approximately \$30K without depreciation.

Revenues continued to increase over last year, so our financial position was quite improved from the previous year, while expenses increased only slightly. The change in the membership policy, and the amount of funds we contribute to the Parks Board to maintain staffing levels significantly impacts on our bottom line. We have capped the amount of expenditure on Parks Board staff going into the next budget year and are continuing to analyze the situation to determine what programs to offer, and how to offer a comprehensive program with the current level of programmer staff. We are projecting a budget surplus next year of \$30K, exclusive of depreciation.

WECCA has been excellent stewards of the 3 facilities under its mandate, the West End Community Centre; the Coal Harbour Community Centre; and Barclay Manor. Capital improvements to these facilities continue to be funded by WECCA and the improvements this year included new storage for Barclay Manor and the WECC; new appliances and kitchen improvements have been made to the kitchen in the WECC; a new scoreboard for the gym in Coal Harbour; furniture improvements to the upstairs lobby of the WECC, and the Stanley Court room, just to name a few examples of the improvements funded by the WECCA. Although our Capital fund is very healthy, we still have trouble getting projects started under the supervision of the Parks Board, thus are not depleting this fund as fast as we should. The Board is now looking at alternatives for the use of a portion of this funding.

As mentioned in last year's Treasurer's Annual Report (2013-2014): "The Parks Board and various Community Centre Presidents have begun discussions towards an improved financial relationship and an updated Joint Operating Agreement". These discussions are ongoing. However, there are still outstanding items and future decisions to be made before we have a finalized Joint Operating Agreement. Thus, the Association's role in the community and the relationship with the Park Board will be uncertain until the negotiations are finalized and the

results become known. Therefore, WECCA will be proceeding with financial matters in the upcoming year with this uncertainty in mind.

The West End Community Centre operates successfully through the joint efforts of the Vancouver Board of Parks and Recreation, the Park Board Programmers, the Recreation Supervisor, the WECCA Board of Directors, the WECCA Business Manager Debbie Coulson, and her assistant Shan Dhanani.

Respectfully submitted on behalf of the Finance Committee,

Bonnie MacKenzie

Treasurer



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**FINANCIAL STATEMENTS**

**WEST END COMMUNITY  
CENTRE ASSOCIATION**

**August 31, 2015**

***TOM* TOMPKINS, WOZNY, MILLER & Co.**  
Chartered Accountants

A partnership of incorporated professionals.

**INDEX TO THE FINANCIAL STATEMENTS**

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August 31, 2015

	<i>Page</i>
<b>Auditor's Report</b>	1
<b>Financial Statements</b>	
Statement of Financial Position	2
Statement of Changes in Net Assets	3
Statement of Operations	4
Statement of Cash Flows	5
Notes to Financial Statements	6 - 12



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## INDEPENDENT AUDITOR'S REPORT

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To the Members of  
West End Community Centre Association

### Report on the Financial Statements

We have audited the accompanying financial statements of West End Community Centre Association, which comprise the statement of financial position as at August 31, 2015, and the statements of changes in net assets, operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Association's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the financial statements present fairly, in all material respects, the financial position of West End Community Centre Association as at August 31, 2015, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### *Report on Other Legal and Regulatory Requirements*

As required by the British Columbia Society Act, we report that the accounting principles used in these financial statements have been applied on a basis consistent with that of the preceding year.

*Tompkins Wozny, Miller & Co.*

Vancouver, Canada

December 1, 2015

Chartered Professional Accountants

## STATEMENT OF FINANCIAL POSITION

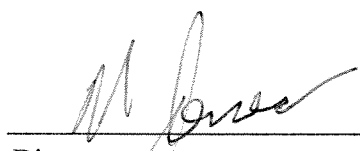
As at August 31

	2015	2014
	\$	\$
<b>ASSETS</b>		
<b>Current</b>		
Cash	123,821	85,776
Short-term investments [note 4(i)]	781,535	773,944
Accounts receivable [note 5]	64,890	62,471
Inventory	1,726	1,671
Prepaid expenses	19,120	16,684
<b>Total current assets</b>	<b>991,092</b>	<b>940,546</b>
Long-term investments [note 4(ii)]	100,000	212,426
Capital assets [note 6]	144,963	134,909
	<b>1,236,055</b>	<b>1,287,881</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Current liabilities</b>		
Accounts payable and accruals [note 7]	140,397	142,002
Deferred revenue	174,491	217,216
<b>Total current liabilities</b>	<b>314,888</b>	<b>359,218</b>
Deferred contributions related to capital assets [note 8]	4,152	6,319
	<b>319,040</b>	<b>365,537</b>
<b>Net assets</b>		
Internally restricted [note 9]	776,204	793,754
Invested in capital assets	140,811	128,590
<b>Total net assets</b>	<b>917,015</b>	<b>922,344</b>
	<b>1,236,055</b>	<b>1,287,881</b>

See accompanying notes to the financial statements

On behalf of the Board:

  
Director

  
Director

## STATEMENT OF CHANGES IN NET ASSETS

Year ended August 31

	Operating	Internally Restricted	Invested in Capital Assets	Total
	\$	\$	\$	\$
<b>2015</b>		<i>[note 9]</i>		
<b>Balance, beginning of year</b>	—	793,754	128,590	922,344
Revenue over (under) expenses	30,293	—	(35,622)	(5,329)
Acquisition of capital assets	—	(47,843)	47,843	—
Interfund transfers	(30,293)	30,293	—	—
<b>Balance, end of year</b>	—	776,204	140,811	917,015
<b>2014</b>				
<b>Balance, beginning of year</b>	—	825,438	135,633	961,071
Revenue over (under) expenses	1,815	—	(40,542)	(38,727)
Acquisition of capital assets	—	(33,499)	33,499	—
Interfund transfers	(1,815)	1,815	—	—
<b>Balance, end of year</b>	—	793,754	128,590	922,344

*See accompanying notes to the financial statements*

**STATEMENT OF OPERATIONS**

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Year ended August 31

	2015	2014
	\$	\$
<b>REVENUE</b>		
Adult programs	180,879	168,492
Arena and adult sports programs	101,648	75,191
Art programs	38,861	41,073
Child and youth programs	895,007	851,218
Fitness programs	103,323	121,574
Marketing and memberships	4,098	7,201
Pottery programs	50,927	52,701
Projects and property	86,114	72,259
Seniors and volunteers	52,761	49,248
Interest and other	30,892	35,366
	<b>1,544,510</b>	<b>1,474,323</b>
<b>EXPENSES</b>		
Administrative	56,402	52,632
Advertising and publicity	51,414	53,802
Contract services	506,992	464,038
Operating	323,998	355,832
Wages and benefits	575,411	546,204
	<b>1,514,217</b>	<b>1,472,508</b>
<b>Revenue over expenses before other items</b>	<b>30,293</b>	<b>1,815</b>
<b>OTHER ITEMS</b>		
Amortization of deferred contributions related to capital assets	2,167	2,167
Amortization of capital assets	(37,789)	(42,709)
	<b>(35,622)</b>	<b>(40,542)</b>
<b>Revenue under expenses for the year</b>	<b>(5,329)</b>	<b>(38,727)</b>

*See accompanying notes to the financial statements*

**STATEMENT OF CASH FLOWS**

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Year ended August 31

	2015 \$	2014 \$
<b>OPERATING ACTIVITIES</b>		
Revenue under expenses for the year	(5,329)	(38,727)
Items not affecting cash		
Amortization of capital assets	37,789	42,709
Amortization of deferred contributions related to capital assets	(2,167)	(2,167)
Changes in non-cash working capital items		
Accounts receivable	(2,419)	(32,737)
Inventory	(55)	89
Prepaid expenses	(2,436)	(3,930)
Accounts payable and accruals	(1,605)	(48,972)
Deferred revenue	(42,725)	121,395
<b>Cash provided by (used in) operating activities</b>	<b>(18,947)</b>	<b>37,660</b>
<b>FINANCING ACTIVITIES</b>		
Sale (purchase) of investments (net)	104,835	(15,115)
<b>Cash provided by (used in) financing activities</b>	<b>104,835</b>	<b>(15,115)</b>
<b>INVESTING ACTIVITIES</b>		
Acquisition of capital assets	(47,843)	(33,499)
<b>Cash used in investing activities</b>	<b>(47,843)</b>	<b>(33,499)</b>
<b>Increase (decrease) in cash for the year</b>	<b>38,045</b>	<b>(10,954)</b>
Cash, beginning of year	85,776	96,730
<b>Cash, end of year</b>	<b>123,821</b>	<b>85,776</b>

*See accompanying notes to the financial statements*

## **NOTES TO FINANCIAL STATEMENTS**

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August 31, 2015

### **1. PURPOSE OF THE ASSOCIATION**

The West End Community Centre Association (the "Association") was incorporated in 1970 pursuant to the British Columbia Society Act and became a registered charitable organization in 1985 for income tax purposes who is exempt from income taxes. The objective and mission of the Association is to enhance the quality of life of the West End and Coal Harbour communities by providing recreational, educational, and social activities and services that are accessible and responsive to the changing needs of the community.

### **2. GOVERNANCE**

The Association carries out the above objectives through the operations of the West End Community Centre, Coal Harbour Community Centre and Barclay Manor pursuant to a Joint Operating Agreement ("JOA") with the City of Vancouver Board of Parks and Recreation ("Park Board"). The existing JOA was signed effective January 18, 2007. The Joint Operating Agreement between the Association and Park Board provides that in the event of dispute, Park Board decisions are binding on the Association.

During the 2010 fiscal year, the Association, along with most other community associations, negotiated a Memorandum of Understanding with the Park Board providing for a one-time payment to the Park Board for allocated operating costs of \$52,726 in 2011 [2010 - \$52,726]. The existing agreement may be terminated by either party giving three (3) months notice in writing addressed to the Chairman of the Park Board or the President of the Association.

On October 4, 2012, the Park Board provided a proposal to all community associations which would fundamentally alter the roles and responsibilities of the Association as it impacts on use of the Community Centre and the provision of various community programs.

A 12-point proposal entitled "Renewing the Partnership: A Collaborative Approach" was presented to the Park Board on January 2, 2013, endorsed by the Association and 14 other community associations.

Although various discussions had taken place in recent years, formal negotiations did not commence until February 16, 2013. The Association and 11 other community associations ("the participating CCAs") were at the negotiation table.

Effective June 6, 2013, the Park Board, the Association and the participating CCAs signed an interim agreement (the "IAgreement"). In addition, 4 other community associations also ratified the IAgreement. The IAgreement provided for the introduction, September 1, 2013, of a free recreation services access card ("OneCard").

## **NOTES TO FINANCIAL STATEMENTS**

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August 31, 2015

### **2. GOVERNANCE (CONT'D)**

The IAgreement is effective for the Fall (September to December 2013) and the Winter (January to April 2014) program terms and will be evaluated. In addition, the Park Board announced that the target date for a new JOA incorporating the framework shall be December 31, 2013.

Later in 2013, six other CCAs brought a legal action against the Park Board over the imposition of the One Card. In response, on August 29, 2013, the Park Board issued a Notice of Termination of the JOA with the six CCAs with an effective date of December 31, 2013.

The six CCAs then sought an injunction in the BC Supreme Court to restrain the Park Board from acting on the Notice of Termination. In a judgment rendered on January 17, 2014, the BC Supreme Court found that the JOA was to remain in effect until a decision from a full trial was rendered or until a further order of the Court.

The Association and the 11 participating CCAs continued negotiations with the Park Board and the City of Vancouver until June 2014 to achieve a revised JOA. No further substantive face-to-face negotiations have occurred since.

The impact of any new JOA on the operations and financial statements of the Association as a result of these negotiations is currently not determinable.

Use of the West End Community Centre, Coal Harbour Community Centre and Barclay Manor premises as well as the providing of certain operating expenses, such as various staff costs, are provided to the Association pursuant to a JOA with the Park Board. The value of the use of the facilities as well as these additional operating expenses have not been reflected in the financial statements.

### **3. SIGNIFICANT ACCOUNTING POLICIES**

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO") and include the following significant accounting policies:

#### **Use of Estimates**

The preparation of financial statements in conformity with Canadian ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenue and expenses reported during the year. Significant areas requiring the use of management estimates relate to the determination of net recoverable value of assets, in particular as it relates to useful lives of capital assets and the determination of deferred revenue. Actual results could differ from these estimates.

## **NOTES TO FINANCIAL STATEMENTS**

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August 31, 2015

### **3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

#### **Revenue Recognition**

The Association follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Proceeds received from direct access gaming funding are recorded as revenue or deferred contributions related to capital assets, if applicable, in the year the related expenditures are incurred.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue in accordance with the terms of the underlying investment, which in the case of interest, is generally with the passage of time.

Revenue from activities is reported when the respective program or service is provided. Any revenues received in advance of the respective program or service is recorded as deferred revenue.

#### **Measurement of Financial Instruments**

The Association initially measures its financial assets and financial liabilities at fair value. The Association subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash, guaranteed investment certificates, money market funds and accounts receivable. Financial assets measured at cost are tested for impairment when there are indicators of impairment.

Financial liabilities measured at amortized cost include accounts payable and accruals.

#### **Cash**

Cash is defined as cash on hand and cash on deposit, net of cheques issued and outstanding at the year-end.

The statement of cash flows is prepared on a net cash basis and cash flows from operating and investing activities are presented using the indirect method.

#### **Short-Term Investments**

Short-term investments consist of a money market fund and guaranteed investment certificates with maturity dates of less than one year after the Association's year end.

#### **Inventory**

Inventory is recorded at the lower of average cost or net realizable value.



## NOTES TO FINANCIAL STATEMENTS

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August 31, 2015

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### Long-Term Investments

Long-term investments consist of guaranteed investment certificates with maturity dates more than one year after the Association's year end.

#### Capital Assets

Capital assets are recorded at cost, and are amortized at the following rates:

• Furniture	7 years	straight-line
• Fixtures	8 years	straight-line
• Computer equipment	30%	diminishing balance basis
• Fitness equipment	5 years	straight-line
• Pottery equipment	8 years	straight-line
• Audio-Visual equipment	3 years	straight-line
• Website	5 years	straight-line

#### Donated Materials and Services

The Association benefits from donated materials and from donated services in the form of volunteer time. The fair value of donated materials and services cannot be reasonably estimated and therefore is not recognized in these financial statements.

### 4. INVESTMENTS

#### (i) Short-Term Investments

Short-term investments consist of guaranteed investment certificates and a term deposit totalling \$608,892 [2014 - \$556,780] which accrue interest at rates between 1.70% and 1.95% [2014 - 1.00% and 2.05%] per annum and have maturity dates ranging from December 21, 2015 to January 5, 2016. Short-term investments also include a money market fund with a value of \$172,643 [2014 - \$217,164] with a variable interest rate.

#### (ii) Long-Term Investments

Long-term investments consist of guaranteed investment certificates of \$100,000 [2014 - \$212,426] which accrue interest at the rate of 1.86% [2014 - 1.80% to 1.95%] per annum and matures on July 10, 2017.

## NOTES TO FINANCIAL STATEMENTS

August 31, 2015

### 5. ACCOUNTS RECEIVABLE

	2015 \$	2014 \$
Operations	10,796	7,663
Park Board	42,557	36,457
Interest	11,537	16,596
Allowance for doubtful accounts	—	—
	64,890	60,716
Government - GST	—	1,755
	64,890	62,471

### 6. CAPITAL ASSETS

	Cost \$	Accumulated Amortization \$	Net Book Value \$
<b>2015</b>			
Furniture and fixtures	203,700	99,997	103,703
Computer equipment	77,588	77,588	—
Fitness equipment	41,194	16,321	24,873
Pottery equipment	24,671	11,438	13,233
Audio-Visual equipment	4,999	3,168	1,831
Website	5,188	3,865	1,323
	357,340	212,377	144,963
<b>2014</b>			
Furniture and fixtures	230,927	141,730	89,197
Computer equipment	77,588	77,588	—
Fitness equipment	72,011	43,561	28,450
Pottery equipment	22,488	11,083	11,405
Audio-Visual equipment	10,813	7,316	3,497
Website	5,188	2,828	2,360
	419,015	284,106	134,909

## NOTES TO FINANCIAL STATEMENTS

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August 31, 2015

### 7. ACCOUNTS PAYABLE AND ACCRUALS

	2015	2014
	\$	\$
Operations	87,588	96,637
Park Board	38,509	27,714
Government remittance - payroll	12,106	15,734
- Worksafe BC	2,194	1,917
	140,397	142,002

### 8. DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS

Deferred contributions related to capital assets represent restricted contributions with which capital assets were acquired. The balance in the account is as follows:

	2015	2014
	\$	\$
Balance, beginning of year	6,319	8,486
Less: Amounts amortized to revenue	(2,167)	(2,167)
Balance, end of year	4,152	6,319

### 9. INTERNALLY RESTRICTED NET ASSETS

The Association has internally restricted \$216,000 [2014 - \$216,000] as a three month operating reserve, \$30,000 [2014 - \$Nil] for a needs analysis and \$530,204 [2014 - \$577,754] for expenditure on future capital projects. In 2013, \$391,200 of the \$530,204 was resolved to be spent on or before August 31, 2015. Of this amount, \$47,843 was incurred in 2015 on capital expenditures.

### 10. RELATED PARTY TRANSACTIONS

Advertising and publicity expense includes \$Nil [2014 - \$2,981] in design costs paid to a Director.

The above amounts are in the normal course of business and are measured at the exchange amount, which is the amount of consideration established and agreed to by the parties.

**NOTES TO FINANCIAL STATEMENTS**

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August 31, 2015

**11. FINANCIAL INSTRUMENTS**

The Association is exposed to various risks through its financial instruments. The following analysis presents the Association's exposures to significant risk as at August 31, 2015.

**Credit Risk**

Credit risk is the risk that the Association will incur a loss due to the failure by its debtors to meet their contractual obligations. The Association is exposed to credit risk with respect to its cash, investments and accounts receivable. The Association limits its exposure to credit risk by placing its cash and investments with a chartered Canadian financial institution.

Given the nature of the Association's revenue, there is no concentration of accounts receivable. The maximum amount of credit risk exposure is limited to the carrying amount of the balance in the financial statements.

**Interest Rate Risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The Association is exposed to interest rate risk on its cash and investments.

**Liquidity Risk**

Liquidity risk is the risk that the Association will not be able to meet its cash requirements or fund obligations as they become due. The Association maintains adequate levels of working capital by preparing budgets to ensure all its obligations can be met when they fall due.

## **Supervisor of Recreation Services Report 2014-2015 Fiscal Year**

The West End and Coal Harbour Community Centres and Barclay Manor have had a busy year, filled with many exciting changes and events. Through the hard work and dedication of the Vancouver Park Board staff, West End Community Centre Association (WECCA) staff team and countless volunteers, 2015 has been a successful year. In the true spirit of community, volunteers and staff have worked cohesively towards a common goal of enhancing the community in which they live and work in.

This past year we have said goodbye to a number of the Vancouver Park Board team. West End Recreation Programmer Michael Herrin has moved into an acting supervisory role within the Park Board. Coal Harbour Community Centre Recreation Programmers Karen Chow and Erika Mark have moved on to new opportunities within the organization. Community Youth Worker Ivy Vuu will also be missed and we wish her well in her new position with the Ministry of Children and Family Development. Ivy's replacement, Chapman Ng, has taken a temporary Recreation Programmer position at Hastings Community Centre for the coming year. Long-time fitness employee Kate Lee departed the WECC to further her role with city wide fitness initiatives. The West End Community Centre also said farewell to Terry O'Hara, who has kept watch over the West End Community Centre for over 35 years. Another of our long time employees, Jessie Gammie, has also retired from her duties at the West End Community Centre front desk.

Over the past year the West End and Coal Harbour Community Centres have had an opportunity to welcome a number of new staff. Darko Kulic was the successful candidate in the Recreation Programmer II position at the West End Community Centre, while Patrick McCarthy successfully competed for the Temporary Full Time Recreation Programmer position at Coal Harbour Community Centre. Former Coal Harbour Recreation Programmer Darilyn Dennis has been welcomed back to Coal Harbour. Randy Chan has stepped up from Program Assistant to temporarily fill the Recreation Programmer position at the West End Community Centre. Jennifer Sine is currently filling the Special Events Coordinator position at the West End Community Centre. In the area of maintenance, Stephen Purdy successfully competed for the Utility Maintenance Worker III position. The Supervisor of Recreation Services position has been finalized, with Jayne Loutit, the undersigned, being the successful candidate.

Throughout this year of change, staff teams have maintained and provided financial, strategic and operational support. Transitions amongst staff have been seamless and service to the community has remained of utmost importance. The support, dedication and direction provided by volunteers, Directors and community committee members have been essential to the successes experienced in 2015. Working together, we have provided the community with high quality programs, unique special events and diverse recreational services. We continue to reach out to the community to meet new opportunities and challenges and to expand our delivery of services.

Respectfully,

Jayne Loutit  
Supervisor of Recreation Services



## **ARTS AND POTTERY COMMITTEE 2015 ANNUAL REPORT**

The Arts and Pottery Committee met regularly during 2015, though staff representatives changed several times during the year. This is a small committee and we regretted having one of our volunteer members step down at the end of October.

The Committee undertook a full financial and mandate review. Financially all programs are profitable and both Coal Harbour and West End income exceeded forecast revenue. The Committee forwarded a position paper to the Board regarding its mandate, suggesting that the Committee mandate should be reviewed and expanded or that it be merged with Adult Programming. The Board deferred this discussion.

### **Key Activities and Highlights**

#### **Pottery**

- Atsuko Yoshimura was hired as the Manager in April 2015 to replace Charmian Nimmo
- New skylight was installed in August 2015; very positive feedback from all users
- Kiln refurbishment was completed in late September 2015. This work is to be expected every 2-3 years when required
- Overall, good revenue year for entire Pottery Studio

#### **Darkroom**

- WECCA tried programming 'Basic Darkroom' course in Summer and Fall 2015 but unfortunately the courses did not run
- Club Group (West End Photography Darkroom Club) has seen an increase in membership. Currently 13 members using the room—all bookings go through Patrick
- Club Group meets as a group on the third Saturday of every month

#### **Activity Highlights**

- WECC: 'Watercolour for Adults,' 'Watercolour Painting,' 'Acrylic Painting Open Studio,' 'Evocative Abstract Painting' courses remained popular every season through 2015
- CHCC: 'Watercolour Painting with Homa' remains very popular, good revenue generator for WECCA. New classes like 'Acrylics and Mixed Media,' 'Still Life Drawing,' and 'Abstract Painting, Colour and Composition' ran throughout 2015 with strong numbers.

#### **Culture Days**

- WECCA hosted their first annual Culture Days event at CHCC on September 26, 2015
- Parks Board Artist in Residency, 'Instant Coffee' ran an analog technology piece with a slide show and vintage records. Homage to fall and feelings of nostalgia that the end of summer brings while drawing attention to the changing digital world we live in

- ESchoir (aka East Side Choir) hosted a choral performance in the Multi-Purpose Room
- Watercolour work (by Homa Ghafar Zadeh and CHCC students) was displayed in the hallways
- Event was entirely free, but unfortunately not that well attended

#### **Display Gallery**

- Exhibitions sold out through entire 2015 year
- Included Artist Talks this year

#### **Art in the City**

- May 1, 2, & 3, 2015 (WECC Arena)
- 35/50 tables sold
- Not as many visitors this year; noted decline in visitors over the past few years
- Discussion to host event in WECC Auditorium to have more “cozy” event

#### **New WECCA Lights were used at the following events:**

- Chinese New Year
- Volunteer Appreciation Lunch at CHCC – hard to appreciate because of daylight
- Haunted House at Barclay Manor Oct 2015 – biggest hit with new lights
- Seniors Christmas Dinner at WECC Dec 4, 2015 – also positive feedback about lights





## West End and Coal Harbour Community Centres

870 Denman Street, Vancouver, BC V6G 2L8

Ph: 604 257 8333 Fax: 604 257 8338 [www.westendcc.ca](http://www.westendcc.ca)

### Children and Youth Committee 2015 Annual Report

Change has been the constant theme these last few years, and 2015 was no exception.

Credit must go to the dedication and professionalism of Parks Board Programmers who manage both their portfolios and seamless transitions as staff changes continue. We said goodbye to Karen Chow who left for a 'closer to home' opportunity at Hastings Community Centre. Darilyn Dennis took the up the reins at Coal Harbour and has been ably managing the range of children's programs and special events there. Darko Kulic shifted from a temporary position at Coal Harbour last year to a permanent position at the Westend Community Centre in 2015, after a time at Marpole. Chapman Ng joined the team as the Youth Programmer and settled in quickly. Sadly, Chapman will be leaving us for an opportunity at another community Centre. Dasha Cotic-Ehn, Jennifer Sine and Nataly Kaufman will help in the interim until a new youth programmer begins in 2016.

Programmers and other Park Board staff at our Centre's were selected to pilot ActiveNet, the new registration system. This presented a unique challenge to the staff, WECCA and patrons to have smooth registration and financial operations for the 2015 summer programming season. The staff and association continued to adapt while ActiveNet was then implemented city wide in the fall and continues to evolve.

Through all the challenges, participation in programs and special events for children and youth continued to increase. Revenues were up 9% in 2014 and another 5 % in 2015. This was especially encouraging as difficult decisions were made in preparing the 2016 budget in order to reduce expenditures to ensure an overall balanced budget for WECCA.

Highlights of the year include:

- Children's programs continue to be in demand, often with waitlists, thanks to our dedicated instructors and programmers
- Dance and creative arts programs were highly popular over the course of the year, as were the Pro D, Spring Break and Winter Day Camps, which provide alternative educational options when regular school is not in progress. Programmers and instructors did a great job of responding to community needs by providing one extra week day camp for the late start to the school year in September.
- Summer Day Camps at Coal Harbour Community Centre and West End Community Centre were a great success this year. Thank you to our Day Camp managers, Dasha Cotic-Ehn and Nataly Kaufman for doing such a fantastic job leading the Day Camp leaders. Our senior and junior leaders did a wonderful job leading and planning daily activities for the children.
- Successful Halloween and Breakfast with Santa events provided to be a celebrated highlight, with events fully attended.
- Pre-teen program (for ages 9 to 12 years) attendance continues to stay consistent. Friday night Pre-teen Night, Glow Girls and Boogie Boys have full attendance on a weekly basis. We were able to meet community needs by adding staff where needed and expanding programs to meet demand from youth and parents.



## West End and Coal Harbour Community Centres

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- The Youth Incentive Program” (YIP) is a leadership program involving King George Secondary School youth. This program is the “executive” of youth participants, and YIP leaders help plan and implement recreational programs and special events, advise the Youth Worker on youth program needs, and learn new skills. The program focuses on belonging, skill development, and mentorship. YIP leaders volunteer once per week in a community centre program such as skating lessons, preteen programs, and/or out of school care.
- Plans were made to establish a Junior YIP program to address the leadership gap between grade 7’s - 10’s. The first session was on November 13<sup>th</sup>, 2015, with 15 participants. This program is aimed for students in grade 8 - 9’s
- This year, 6 WECCA scholarships were awarded to students from the 2014 Graduating Class of King George Secondary School. The scholarship recipients were students that demonstrated consistent leadership qualities and commitment to the development of their surrounding community, be it their peers or children, youth and families within the community at large.
- Youth volunteers supported a wide range of special events at the Westend Community Centre, Coal Harbour Community Centre and Barclay Manor. Membership in the Special Events Committee doubled since June. Activities include:
  - Youth hosted a carnival theme day for the Day Camps on Wednesday August 12<sup>th</sup> with carnival games, a photo booth, cotton candy and popcorn. All Day Campers received a photo from the photo booth. This event was all youth driven.
  - 17 volunteers from the committee volunteered their time on September 12 for West End Fest.
  - The committee planned for 2 months for the Barclay Manor Haunted House event “Nightmare on Barclay Street: Awoken Asylum.
  - A Face Book page has been set up and was advertised on Vancity Buzz.
  - 3 trailers have been produced and shared on FB with about 200 + views
- Youth participated in a number of out trips and activities including a Vancouver Giants game at the Pacific Coliseum, a BC Lions game at BC Place, the Ghost Train in Stanley Park and a trip to Big White, done in partnership with Hastings Community Centre.
- Ongoing Healthy Choices youth activities include Monday Volleyball for girls’ grades 8-9, Dragon Boat, Friday Night Dinner and Sports, and Saturday Night Volleyball for Grades 10 & 11.

The Children and Youth Committee is committed to continuing to work and support all efforts directed toward offering accessible, affordable, and active programming for families, children and youth within the community at large. The committee is also encouraged that community involvement by local residents will continue and increase in the year to come.

A big thank-you to this year’s committee members, who contributed valued time and energy – Philippa Howell, Jill Stoness, Ron Schindler and Loraine Lundquist. The consistent dedication and thoughtful participation over the course of the year is greatly appreciated.

Respectfully submitted on behalf of the Children and Youth Committee,

Loraine Lundquist  
Committee Chair

## **Fitness Arena Adult Seniors Committee Annual Report 2014-2015**

The FAAS (Fitness Arena Adult Seniors Committee) committee has had a very good year and largely met our financial and operational targets for the year. After earlier challenges recent years of success have been achieved by sharpening our marketing and managing costs, which has resulted in improved performance. This has only been possible by the hard work and sacrifice on the part of programmers, team leaders, park board staff, contractors and instructors. This is a highly committed group of recreation professionals who do fine work.

We continue to be challenged by the fitness programming area as extremely aggressive pricing by our many new competitors' downtown facilities has eroded margins in this area. We continue to offer fitness across all core areas but have refocused some offerings to eliminate duplication and improve attendance.

Park Board implemented a new registration system "Activenet" to replace the "Safari" registration system, which was no longer supported. WECCA piloted implementation for the city and worked through many challenges and gaps new software systems can present. Patrons, staff and volunteers dealt with this process remarkably well over summer and now we have a much more robust system to carry us in the years ahead. Activenet provides us with much better management and reporting tools and will greatly enhance the online registration experience going forward. In recent years online registration was challenged by very problematic software and this has been remedied.

Some program areas continue to grow to capacity. Drop in sports such as volleyball are extremely robust and have grown to the limits of space. We are seeing improved attendance and better financial performance across every committee area. Specific areas like Senior's programming continue to be very strongly supported, as we refine offerings and provide new choices.

I would like to thank committee members Bernice Balcaen, Fannie Feng and Neall Ireland. We have been assisted by many individuals as staffing changes have occurred including: Jayne Loutit, Mike Herrin, Patrick McCarthy, Darko Kulic, Geoff Langan, Randy Chan, Kate Lee and Erika Mark. This group was strongly supported by Debbie Coulson and Angie Hope.

Ian Haywood-Farmer  
FAAS Committee Chair





## 2015 Annual Report Membership, Marketing & Volunteer Committee

In our continued efforts to raise the profile of WECCA and its support of the community, as well as raise awareness of all our centres, our focus this year was on the website.

Making adjustments visually, managing content and exploring ways to make it more user friendly were key areas for improvement. We retained the services of Jesse Ringer, a professional media specialist and association member, to get us on track and keep us there. But, with Parks Board initiating Activetnet at WECC, we are still working on ways to better connect to programming through this system.

As far as connecting to our association members through our website, we are still looking into services like Mailchimp, Ininbox or non-for-profit services. They will help us streamline our information highway and get important messaging out on upcoming events and program changes.

Social media is also a key communications avenue. Several approaches were looked at to try and make this work better for us. Currently we rely on WECCA office support, WECC staff, and association members to assist while we continue to investigate more consistent options. This is an ongoing process.

As always, we will continue to provide seasonal program guides distributed at all centres for members of the community to access class and program information.

We continue to discuss options for the WECC Info Desk. We have the opportunity to make this a viable service to the community but how to effectively utilize the space and our volunteers is up for debate. Proper stand alone sign-age for visibility and discussions on how to offer information must be finalized. As we move into 2016 decisions must be made.

WECCA made a generous donation to revitalize the tennis courts behind King George High School. Vancouver School Board approved a permanent sign to be affixed to the tennis courts fence acknowledging our contribution. We designed a sign that reads: *"The West End Community Centre Association is a proud contributor to the Vancouver School Board's 2015 tennis court revitalization project."*

Money, from outdated line items on our MM&V budget, was unanimously voted to go towards gift draws for the Seniors Holiday Dinner. The \$350 was divided up towards two (2) gift certificates to be used for two (2) separate Seniors Out Trips. Gift certs read: *"Good for One Senior Out Trip of your choice up to a value of \$175. Balance of voucher can be put towards another Senior Out Trip, a class, or a program at WECC. There is no cash back with this offer."*

Our promotional items this year were reflective slap bands with attached additional reflectors for shoe laces and a pull tag. We also ordered branded bike bells and additional flashing safety lights. These items were handed out at WECCA events throughout the year.

Our goal every year is to strengthen our association through branding and membership and we will continue to recruit truly interested members from the West End community.

I'd like to thank our committed partners from the Vancouver Parks, Michael Herrin, Randy Chan and Darilyn Dennis. And I'd especially like to thank our committed committee members, Maxine Jones, Corine Willems, Michelle Monruffet, Jesse Ringer and Dasha Shchelkova. I believe our hard work culminated in reaching some important goals this year.

On behalf of the Membership, Marketing & Volunteer Committee, I submit this 2015 Annual Report.

Gayle Pastrick - Chair

## **Projects and Property Committee Annual Report 2014-2015**

Projects and Property committee is a sub-committee of the Finance Committee. We are responsible for a variety of capital purchases and project initiatives. We work closely with the WECCA Executive and WECCA staff to invest in equipment and building projects, which are characterized by larger onetime expenditures.

WECCA has a long history of funding significant projects and purchases, as we have built significant financial reserves built over years of prudent operations and careful savings. Historically Park Board strongly encouraged savings to pay for future large capital projects. Park Board has changed their outlook. Due to ongoing JOA (Joint Operating Agreement) negotiations and legal challenges, Park Board has been very reluctant to approve or partner on any large-scale undertakings even if our association was paying 100% of the cost. This policy has made it virtually impossible to make investments in the building and has stalled many of the projects. This has been extremely frustrating as we see needed maintenance we are prepared to undertake and pay for, but Park Board refuses our money and will not do the work itself. Our front awning is past end of life, and we pledged the full replacement cost and have faced innumerable roadblocks to replacement put up by the city. We wait patiently for this project to commence as the Park Board has now agreed to cover the replacement costs.

We have been able to purchase new equipment for programs as well as furniture and fixtures across all buildings. These purchases enhance recreation and program offerings in many different areas. In one example we paid for plastic coating on various windows to enhance safety and to achieve building code compliance in selected areas.

The recently centralized Park Board maintenance continues to be a challenge. As opposed to the past all maintenance functions have been centralized to the City of Vancouver and building maintenance appears to take much longer than the past. Recently it has improved but continues to be much slower than past years. The City has cut maintenance budgets so speed and scope of building maintenance will continue to suffer.

I would like to thank committee members Bernice Balcaen and Maxine Jones. We have been directly assisted by staff team members, Jayne Loutit and Mike Herrin and supported by many Park Board programmers and staff. Projects and Property was strongly supported by Debbie Coulson and Angie Hope.

Ian Haywood-Farmer  
Projects and Property Committee Chair

inside back  
cover



## **West End Community Centre Association**

### **Our Mission**

To enhance the quality of life of the West End and Coal Harbour communities by providing recreational, educational and social activities and services, which are accessible and responsive to the changing needs of the communities.

### **Our Mandate**

The name of the Society is West End Community Centre Association. Purposes of WECCA are:

1. Maintain a liaison and working relationship with the Vancouver Park Board staff, VSB, VPL and other Community Centres and the West End and Coal Harbour community groups and agencies.
2. Provide recreational, educational and athletic facilities and equipment for the residents of the West End and Coal Harbour.
3. Promote, encourage, support and assist recreational, cultural, educational, artistic, charitable, sporting and community endeavours.
4. Promote, foster and develop community spirit and good citizenship.

***In partnership with the Vancouver Board of Parks and Recreation***